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Education

YALE UNIVERSITY

M.B.A., 1994 – Strategy Emphasis

UNIVERSITY OF CALIFORNIA, BERKELEY

B.A., 1988 – English and Mass Communication Double Major

HARVARD UNIVERSITY

Leadership Program 2017

Academic Involvement

ST. MARY'S COLLEGE

Adjunct Professor of Marketing at Graduate School of Economics and Business Education 2014 - Present

Professional Profile

Senior executive with 25+ years of experience in marketing in consulting and industry roles including Partner/Principal, Chief Marketing Officer and SVP spanning marketing strategy, customer experience, sales enablement, integrated marketing, analytics, digital, product development, content marketing and operations. Exceptional creativity, "storytelling" abilities and team leadership skills.

Employment History

ERNST & YOUNG, 2014 - PRESENT Principal, Strategy and Performance Improvement

Global Client Services Partner for global accounts, San Francisco People Engagement lead for 400+ person advisory practice. Representative engagements:

- Future of Marketing Strategy Created a future vision and roadmap for how a bank's marketing organization should evolve capabilities and technology to create better client experiences and sales enablement over a five year horizon
- **Digital & Software-as-a-Service Product Strategy** Evaluated concepts and defined commercialization requirements for digital and SaaS offerings
- **Enterprise Sales Enablement** Launched mobile sales platform with greater personalization and quantitative framing along with social selling training
- **FinTech Disruption Strategy** Sized opportunities to serve Millennials, students and the un(der)banked via wearables, mobile apps and social payment products

McKESSON CORPORATION, 2011 – 2014 Vice President, Marketing Communications

Led marketing for \$100 billion US Pharmaceutical Business, largest US drug distribution company, 14th on Fortune 500 list. Representative accomplishments:

- Integrated Marketing Strategy & Execution Led segmentation, targeting, value proposition development, campaign management, revenue marketing, media relations, events, digital, social and content marketing
- **Sales Force Enablement Strategy** Enabled revenue lift of 11% above plan by focusing on quantitative selling and launching mobile enabled tools
- **Customer Experience Strategy –** Drove 27% lift in net promoter score via a digital customer community, Innovation Center and conference redesigns

PARADIGM MANAGEMENT SERVICES, 2008 – 2011 Chief Marketing Officer · SVP, Product, Marketing and Corporate Strategy

Responsible for corporate strategy, marketing, and product development for a market-leading healthcare services business. Representative accomplishments:

- **Sales and Marketing Strategy** Increased sales by 23% and market awareness by 37% through improving sales enablement and product mix
- **Social Media Strategy** Drove customer engagement (63% interacting monthly) by launching a social platform, webinars, Twitter and a blog

Professional

Leadership Committee, 2020 Women on Boards

Regular Conference Speaker at Money 20/20, NACHA, American Banker's Mentor Factor Women's Conference, and Source Media's Card

Community

Volunteer for Habitat for Humanity, Miramonte, Glorietta, OIS, and The American Red Cross

Professional Profile

BLUE SHIELD, 2007 - 2008

Head of Business Marketing (Individual, Small Group, Mid/Large, Dental, Life, Vision, and Medicare)

Responsible for leading the \$18 million, 26 person centralized marketing organization. Key accomplishments:

- **Direct Acquisition Marketing** Achieved 124% of sales plan for Individual Family Plan business and 147% of sales plan for the Medicare business through direct mail, telemarketing, direct-response TV, and online key word, banner, and search engine optimization (SEO)
- Broker Acquisition Marketing Increased sales from the agent/broker channel by 18% through new co-op and producer marketing programs

WELLS FARGO, 2003 - 2006 Senior Vice President, Strategy & Marketing, Private Client Services

Led 54 person centralized marketing group for private banking, brokerage, insurance, trust and investment management for the \$160 billion Private Client Services division of Wells Fargo. Key accomplishments:

- **Brand Strategy Development** Linked the brand strategy to the business strategy, and rolled out new positioning, visual identity system, and collateral
- Partnership-Based Marketing Strategy Partnered with Wells Fargo Retail Bank to bring in \$6.3 billion in assets in a three month period and \$800 million in Business Retirement assets (a 158% increase)
- **Product Growth & Profitability Strategy** Grew loan portfolio to \$10.5 billion, a two-year 35% increase, with profitability lift of 16% by introducing new products and improving field support

ACCENTURE, 1995 - 2003 Partner, Strategy Practice

Led client engagements in marketing strategy, product development, customer value management, and sales effectiveness. Key accomplishments:

- **Payment Strategy Engagements** Led multiple payment strategy engagements for banking and global payment companies focused on increasing revenue growth, and enhancing profitability
- **Top Line Revenue Growth** Brought in five new clients in four years and sold consulting and outsourcing services in excess of \$196 million
- People Management Served as the "Western Region People Lead" for a 250 person practice, led the diversity and female mentoring programs. Received three internal awards for employee development.

MCCANN-ERICKSON Advertising & Public Relations, 1989-1992 Senior Account Executive

Responsible for new business development and account management including financial oversight/account profit and loss, strategic planning, and campaign development and execution.